FROM: CALS Dean's Research Advisory Committee (DRAC)

TO: CALS Dean Burgess, Executive Council, and Heads of Departments

REGARDING: CALS Research Load Guidelines

DATE: August 6, 2012

The CALS DRAC is pleased to submit guidelines for a baseline for faculty research load. We appreciate feedback to the earlier draft. With this memo we emphasize several aspects important for interpreting these guidelines.

First: We acknowledge the great diversity in disciplines in CALS, which we regard as a unique strength. This diversity requires a research load model that is interpreted with flexibility across people, rank, fields, and units. We have prepared these research guidelines as a guide for CALS as a whole, yet we urge CALS leaders to apply these guidelines in the context of the history and unique contributions of each person, field, or unit.

Second: The quality of the activities and products associated with research are crucial, and must be assessed based on knowledge at the field- or unit-level. The issue of quality is one for which there are no simple standard guidelines that apply across all individuals and units.

Third: The spirit of these guidelines is that faculty research appointments will involve consistent, annual activity in each of three areas:

- 1. Generating extramural resources,
- 2. Producing research outputs, and
- 3. Engaging in some of the many activities that make up the research enterprise.

The research load guidelines are designed to articulate faculty expectations in each of these three areas.

Fourth: The multiple phases of research do not happen in one year: a timeframe that extends beyond a single year is necessary. Thus, these research load guidelines should be interpreted with a rolling three-year period in mind.

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CALS Research Load Guidelines:

The guidelines below should be interpreted based on:

- 1. Research/scholarly activity as defined in an individuals' position description,
- 2. Indexed to 100% research appointment (prorated based on FTE, i.e., divide guideline expectations in half for a 50% research appointment), and
- 3. A rolling three-year period.

It is expected that faculty will make contributions in each of the three categories below annually:

- 1. Investigator (including PI, Co-PI, I, or Co-I) of extramural grant, contract (with credit as listed on proposal routing sheet) or gift funding with total costs equivalent to a minimum of 50% of annual salary.
- 2. Four peer-reviewed publications complete / in print (in journal/publication indexed by ISI Web of Science; i.e., excluding 1-page abstracts or articles, conference proceedings, etc.) and/or patent applications per year as an author or co-author.
- 3. Author or co-author of a research-based book chapter, review article, or monograph; OR director of a completed thesis or dissertation;
 - OR editor or author of a research-based book;
 - OR invitation for national or international talks:
 - OR evidence of having submitted at least two proposals annually for extramural research support, as Investigator (including PI, Co-PI, I, or Co-I) for an extramural grant, contract (with credit as listed on proposal routing sheet) or gift, with total costs equivalent to a minimum of 50% of annual salary.